

# DAVIES MEDICAL CENTER

October 15, 1997

David Werdegar, M.D., M.P.H.  
Director, Health Policy and Planning Division  
Office of Statewide Health Planning and Development  
1600 Ninth Street, Room 350  
Sacramento, California 95814

Dear Dr. Werdegar:

We have reviewed the California Hospital Outcomes report and appreciate the opportunity to respond. We acknowledge the Office's significant efforts in improving the presentation of the data and appreciate the favorable ranking. We are concerned, however, that it may be unrealistic for facilities with relatively small sample size to achieve a rating that is significantly better than expected.

Statewide data analysis is commendable, and is one of many sources that we use to continually assess and monitor the quality of care that our staff and physicians provide. Thank you for providing us with the individual cases for our more detailed review and analysis. We appreciate this additional source for our learning.

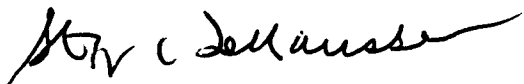
Sincerely,



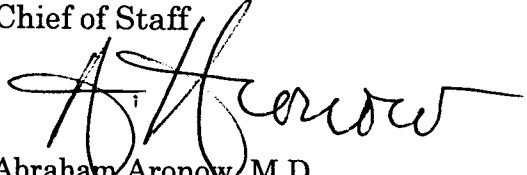
Greg Monardo  
President



Philip J. O'Keefe, M.D.  
Chairman, Performance Improvement  
Committee



Stephen Follansbee, M.D.  
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Abraham Aronow, M.D.,  
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